

November 3, 2023 - Revised

SPECIAL MEETING Public Notice: For Immediate Use

The Chelan Douglas Regional Port Authority Board of Directors will attend a Board Retreat on Tuesday, November 7th, 2023 beginning at 10:00 am at the Residence Inn, 1229 Walla Walla Avenue, Wenatchee, WA 98801.

For more information, please contact: Jim Kuntz, Chief Executive Officer jim@cdrpa.org (509) 884-4700

The meeting agenda is attached.



Working Together to Enhance the Economic Vitality of North Central Washington

Chelan Douglas Regional Port Authority Board Budget Retreat Agenda November 7, 2023; Residence Inn 10:00 am

- I. Call to Order
- II. Introductions
- **III. Conflict of Interest**
- IV. 2023 Board Retreat

2023 in Review

2024 Budget Outlook

- 1. Cash Carry Forward Balance Projections
- 2. Revenue Pie Chart
- 3. Expense Pie Chart
- 4. Cash Reserve Policy
- 5. Ports Tax Levy Rates
- 6. Debt Service Schedules
- 7. Debt Service Capacity
- 8. Levy Allocation Per Community
- 9. Tenant Lease Expiration Dates
- 10. Business Park Profit/Loss
- 11. Significant Unknowns
- 12. 2024 Preliminary Budget

Investment Philosophy

- 13. Use of Tax Levy
- 14. What Matters
- 15. Capital Allocation Matrix
- 16. Return on Investment

Specific Project Reviews

- 17. FAA Projects
 - o 5 Year Capital Improvement Plan
 - o Passenger Facility Charges Use Plan

Review Proposed 2024 Capital Projects

2024 Legislative Priorities

- 18. State
- 19. Federal

Miscellaneous Discussions

- 20. Regional Port Strategic Plan
- 21. Partners in Economic Development Programs
- 22. Air Service
- 23. Community Outreach/Public Relations
- 24. Other
 - a. Award Snowplowing Contract